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M&E and Adaptive Management

For complex integrated
conflict-sensitive
programming





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Definitions

- M&E
 - Monitoring
 - Evaluation
- Adaptive management
 - Project/Program
 - Scientific

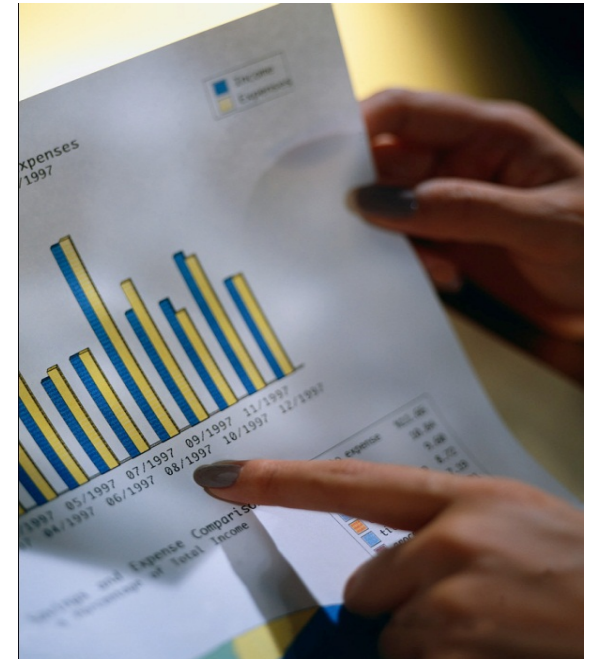




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Principles

- Evidence-based programming and importance of baselines
- Accountability and risk management
- Sensitivity
- Triangulation
- Appropriateness and utility
- Participation and capacity building

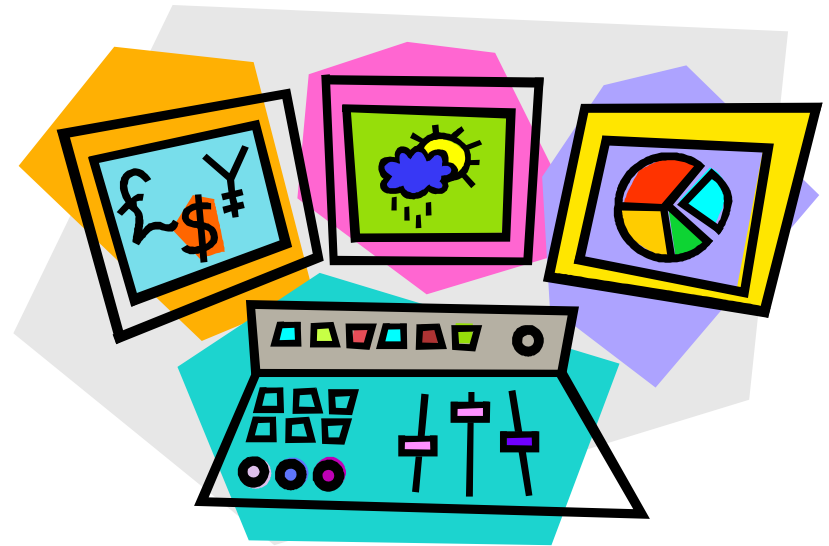




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Integrated M&E in USAID

- Results Framework & PMP
- Standard and custom indicators
 - Indexes
- DQAs (Data Quality Assessments)
- Formal reporting (workplans, reports)





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Tough but critical

- M&E in conflict settings
- Proxies for sensitive measures
- Monitoring illegal and clandestine activities



Conflict sensitive M&E

- Trust
- Diversity
- Protection of sensitive information





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Monitoring LTPR

- MCC Land Rights and Access Indicator
- An index of property rights security for vulnerable groups
- Conflicts over land and resources





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NRM & biodiversity

- Biodiversity conservation is not a neutral activity
- Participatory threats analysis
- Know your hectares!





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Going grassroots

- “Grassroots” indicators of conflict, social and ecological change
- Validate local knowledge and builds capacity





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Leveraging science

- Using scientific research and indicators
- Integrating science and local knowledge



Beyond indicators

- Indicators can tell you what but not why
- Scenario planning: expecting the unexpected
- Informal networks and information flows
- Site visits: what to look for
- Triangulation, again





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Methodologies

- Participatory and appreciative approaches
- Key informants and focus groups
- Process documentation and informal reporting
- Science and surveys
- New technologies

